

# Collaborative Life Sciences Building for OHSU, PSU & OSU

## Project Overview



*This west perspective of the building shows the dynamic architecture as well as the integration of landscape and architectural elements. The transition between the street elevation and the main building level can be seen as part of an overall landscaping strategy with the concrete elements extending into the landscape to be used as social space during nice weather. Sun and drought tolerant native plantings were used throughout the project. - Photo Credit: Alene Davis Photography*

Oregon Health & Science University, Portland State University, and Oregon State University partnered to create the Collaborative Life Sciences Building (CLSB), a new allied health, academic and research building. CLSB provides academic classrooms, lecture halls, teaching laboratories, clinical skills and simulation laboratories, medical research laboratories, retail space, and two levels of underground parking. Also part of the project is OHSU's Skourtes Tower, which houses the School of Dentistry. Together, they comprise 650,000 gross square feet of new construction in two wings – one 5-story and one 12-story – joined by a central

atrium.

CLSB is the first building in OHSU's new Schnitzer Campus at Portland's South Waterfront. Located on a brownfield site constrained by adjacent roadway and bridge construction, the building is conceived as an innovative model of interdisciplinary health sciences education, research, and education. Interior glazed walls foster "research and teaching on display," allowing occupants and pedestrians to view the activity in labs and classrooms. The atrium offers dynamic connections between program elements through connecting bridges and informal study areas for students. This complex project was delivered via Construction Manager at Risk delivery method in just 37 months through the use of an IPD-like team effort.

**Location:**

2730 SW Moody Ave.  
Portland Oregon 97201  
United States

**Project Owner:**

Oregon University System and Oregon Health & Science University

**Submitting Architect:**

SERA Architects

**Joint Venture or Associate Architect:**

CO Architects

**Project Completion Date:**

June, 2014

**Project Site:**

Brownfield Site

**Project Type:**

Education – College/University (campus-level)  
Food Service Restaurant/Cafeteria  
Health Care – Clinic  
Laboratory

**Project Site Context/Setting:**

Urban

**Other Building Description:**

New

**Building or Project Gross Floor Area:**

650,000 square feet

**BOMA Floor area method used?:**

Yes

**Hours of Operation:**

24 hours a day, 7 days a week

**Total project cost at time of completion, land excluded:**

\$232,000,000.00

## Design & Innovation



*In addition to key sustainability features, this diagram illustrates the careful attention to programmatic adjacencies the design team incorporated early into the project to ensure the building could be zoned to account for time of use efficiencies. - Photo Credit: SERA Architects*

Early in the design process a decision was made to join the resources of three major universities to create a single building. Since each institution's individually proposed spaces would not have been continuously occupied, the decision to share a single facility – versus each university creating its own – was arguably the greenest decision the project made. Today, the large 200 and 400-seat lecture halls are routinely scheduled for use from 7 a.m. to well into the evening: expensive laboratory teaching equipment gets triple use; and students have access to a single shared learning resource center.

As one of only two projects in the U.S. over a half-million square feet that has been certified Platinum under the LEED NC v2009 rating system, CLSB incorporates a number of sustainable design innovations. They include: transformation of an existing brownfield, light-pollution reduction, stormwater management, eco-roofs to reduce stormwater runoff, non-potable water for toilet flushing, atrium heat recovery, and low ventilation fume hoods. Innovative material re-use included salvaging oil drilling pipes for use as foundation piles, and repurposing existing site fencing. And by incorporating energy efficiency measures throughout, CLSB is predicted to save 45% more energy than a typical code building would.

## **Regional/Community Design**



*CLSB is located at the entry to OHSU's new Schnitzer Campus and is well served by a variety of transportation modes. - Photo Credit: Alene Davis Photography*

Having three institutions collaborate to deliver a single building helped to greatly increase efficiencies and reduce the environmental impacts inherent in new construction. CLSB's connection to public transit and a web of bike and pedestrian trails significantly reduces parking demands and contributes positively to improved air quality.

Located halfway between both OHSU's and PSU's main campuses, this new campus is designed to be highly transit-oriented. The site is currently well-served by a streetcar line, bus lines, bike paths, a pedestrian path and the nearby aerial tram linking it to OHSU's main campus. There are five transit stops within a quarter mile radius of campus, with two located immediately adjacent to building entrances. Beginning in the fall of 2015, the site will become a hub for light rail users when the city's newest bridge and light rail line open service across the Willamette River – instantly linking CLSB to Portland's east side.

Recognizing the building's prominent location on a major bikeway, the building also provides bike locker rooms, showers, and 400 bike parking spaces – well beyond code minimum. It has a Bike Score of 91, a Transit Score of 78 and a Walk Score rating of 50.

## **Metrics**

**Estimated percent of occupants using public transit, cycling or walking:**  
67%

## **Land Use & Site Ecology**



*The landscape design incorporates water-wise, drought-tolerant native plants that help restore habitat to what was a graveled brownfield site. The stormwater management system merges with the landscape design, which includes integrated flow-through planters. - Photo Credit: Alene Davis Photography*

The project is located on a post-industrial, riverfront brownfield site that has been remediated, capped and prepared for re-development. As phase one of the OHSU Schnitzer Campus, these buildings set the standard for how the remaining brownfields in the vicinity can contribute to a vibrant, dense, revitalized hub of urban activity and education.

CLSB has a number of site design features that contribute to urban ecology, improved air and water quality. These features include 24,540 square feet of green roofs with additional integrated flow-through planters that absorb and treat rainfall run-off. The extensive green roofs and planters are vegetated with water-wise and drought-tolerant native plants. Additional native trees and shrubs planted along the east pedestrian spine of the project and on the west slope above SW Moody Avenue help to restore vegetation on the former brownfield. The fruiting trees, medium-sized and low shrubs provide a wide variety of food sources for wildlife throughout the season, along with cover and nesting opportunities. Creating this new wildlife habitat is particularly valuable given that the site lies only one block from the Willamette River. Additional stormwater captured from the roofs is used in a purple-pipe system for toilet flushing.

## Bioclimatic Design

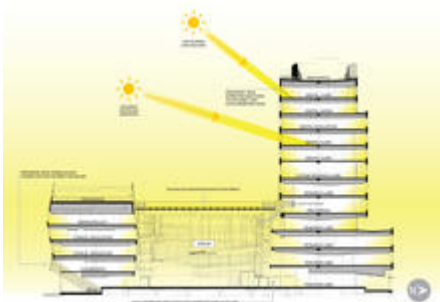


*Recognizing the importance of natural light and its link to productivity and health, the design team strove to daylight all regularly occupied spaces, while mitigating heat gain, by providing filtered light through shades attached to window mullions located above the view area. - Photo Credit: Alene Davis Photography*

Although the zoning envelope dictated the building's basic form – two towers joined by a central lecture-hall block – an analysis of solar resources, shading and wind patterns was performed to understand the microclimatic influences and evaluate the opportunities and challenges they present. For example, surrounding the relatively opaque central classroom block with a top-lit atrium allowed the classrooms to receive filtered daylighting instead of glare from direct sun. Creating thin tower masses and offsetting them maximized the daylight penetrating into the laboratories, dental operatories, offices and classrooms, while still allowing the central atrium to have an unobstructed view of the southern sky and direct access to reflected light.

Because CLSB is primarily an internally loaded building, the façade design focused on providing shading from solar gain. To understand the solar impacts, the team did detailed studies of multiple façade schemes. Each option was explored using shoe box modeling to determine the scheme's likely energy performance and its impact on shading, access to views, potential for cross ventilation, and solar access. Ultimately, the team employed an innovative solution – a perforated metal sun screen attached directly to the window mullions – that minimizes the negative impacts, while keeping glazing desired for view and light.

## Light & Air



*The narrow footprints of the north tower and south bar allow for ample daylighting; where the two masses engage the central atrium space, daylighting is borrowed from the atrium using interior glazed walls. - Photo Credit:*

The massing of CLSB's towers was studied in relationship to the natural forces of sun, wind and light. Creating thin masses and offsetting them allowed us to maximize daylight penetrating into the laboratories, dental operatories, offices and classrooms, while still allowing the central atrium to have an unobstructed view of the southern sky and direct access to reflected light. Ceilings in the research labs were sloped in a butterfly configuration to further facilitate daylight penetration and reflection.

In addition to providing daylight and connecting the outdoors to the large lecture rooms, the atrium also serves as a collector of hot air as it rises in the space. By locating the mechanical floor level to the top of the atrium, heat recovery is easy and efficient. The atrium is also home to an amazing art piece, made of a series of LEDs of varying color temperature arranged in a sunburst pattern. Since daylight is so important to circadian health, it is very appropriate that this piece was selected for the main atrium space.

Attention to indoor air quality is demonstrated through increased ventilation, pollutant source control, and use of low-emitting materials.

## Metrics

**Daylighting at levels that allow lights to be off during daylight hours:**

55%

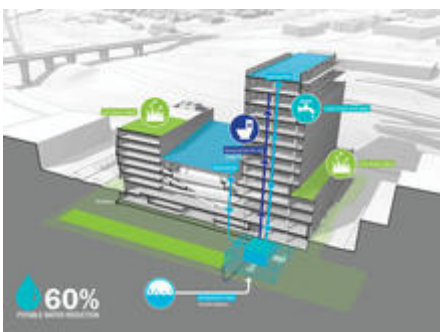
**Views to the Outdoors:**

80%

**Within 15 feet of an operable window:**

0%

## Water Cycle



*The north wing upper roof and atrium rooftop serve as water collectors for the rainwater reuse system, while the south wing and lower roof on the north wing provide habitat for native species. - Photo Credit: SERA Architects*



The landscape was also designed with water conservation in mind. 16,500 square feet of the 27,000 square-foot landscape area is planted with non-irrigated native and adaptive species, which save water and provide habitat for local species. The remaining landscape incorporates minimal drip style irrigation.

## Metrics

62%

Yes

37%

*This diagram illustrates some of the multiple mechanical strategies employed in the building to achieve energy savings. For example, excess heat from the Heat Recovery Chiller is piped throughout the building for use in the spaces - such as the dental operatories and office - calling*



*for heat. The system is augmented by Lab freezers and exhaust air and by air collected at the top of the atrium. - Photo Credit: Interface Engineering*

CLSB is estimated to achieve a 45% energy use reduction compared to the LEED baseline. A number of design elements contribute to these savings, including high-performance lighting, daylighting and occupancy controls, low ventilation fume hoods, and an improved building envelope. The envelope boasts above-code insulation, high performance windows, a whole building air barrier and exterior shading strategies.

The building's enhanced mechanical systems also play a big role in energy savings. This system focuses on high indoor air quality and energy efficiency with an air recovery system in the atrium that captures heat and reuses it elsewhere in the building.

Much of the energy savings are a result of technologies that allow the building to be tuned based on actual use. One example is demand control ventilation sensors in the large lecture halls that automatically adjust fresh air levels based on room population. Another is low-ventilation fume hoods that automatically reduce fan speeds when the hoods are closed. Daylight and occupancy sensors on select luminaires provides an estimated 30% energy savings as does the incorporation of a task ambient lighting strategy in the research labs. CLSB received over \$1,000,000 in incentive dollars, helping to offset first costs of the energy efficiency measures.

## Metrics

### Total pEUI:

110 kBtu/sf/yr

### Net pEUI:

110 kBtu/sf/yr

### Percent Reduction from National Median EUI for Building Type (predicted):

45%

### Lighting Power Density:

0.60 watts/sf

### Upload Energy Data Attachment:

 [EAp2.pdf](#)

## Materials & Construction



*The project chose to use low maintenance, durable materials throughout the building. An LED light art installation by Pae White in the atrium takes advantage of the low energy use of this lighting form to provide a large scale dramatic architectural element that mimics the color spectrum of daylight. - Photo Credit: Alene Davis Photography*

As part of our design strategy, the team selected materials that are low-maintenance, durable, and low in VOCs. In many cases, the team was also able to choose products containing a high-recycled content, and products sourced regionally.

Helping reduce its environmental impact, CLSB's use of recycled building materials topped an impressive 30%, based on cost. Additionally, building materials sourced regionally — within 500 miles of the site — accounted for 22% of all products in Divisions 3 to 12. These choices minimized the impacts of extracting and processing virgin materials, and helped reduce emissions associated with lengthy transportation.

During construction, the project diverted 85% of its construction waste away from landfills. That's more than 1,000 tons of material recycled or reused instead of being landfilled. Not included in this waste diversion percentage is the reuse of old drilling rigs used as pipe piles in the foundation, which saved \$3.3 million dollars in construction cost and prevented an additional 1,470 tons from ever entering a landfill.

## **Long Life, Loose Fit**



*The research lab areas are laid out in open modules to allow for flexibility in usage by different researchers with differently scaled projects over time. The bench layout is perpendicular to the exterior windows to maximize daylighting penetration. -*

*Photo Credit: Alene Davis  
Photography*

CLSB is designed for an extended service life. The movement of major equipment through the building over time as components need to be changed out was taken into account with the design of the circulation systems and exterior facade. The complex program required a significant amount of research lab space, so the building's structural system was designed to optimize lab bay spacing, allowing for both an efficient footprint and for the lab modules to fluctuate between different researchers over time. Generic lab layouts can be customized by individual researchers, promoting long-term flexibility and adaptability. An entire floor was built out as warm-shell space for future labs.

Materials throughout CLSB were kept simple and timeless to avoid the need for the regular "refreshing" of finishes. Concrete, glass, wood, and gypsum board are used in simple ways that when combined with the dynamic architecture create spaces that will stand the test of time.

The main mechanical floor of the building was centrally located mid-way up the north tower to minimize the size of building systems' runs. This decision also allows for the building's innovative air handling units to double as a smoke evacuation system in the atrium.

## Collective Wisdom & Feedback Loops



*A site analysis was performed early in the project, directly contributing to design decisions around the building massing and orientation on the site. - Photo Credit: SERA Architects*

The City of Portland Design Review Commission and the local neighborhood association were engaged in the project design review on multiple occasions, with feedback being taken into consideration as the design evolved. Close collaboration between the project team and local jurisdictions was required due to concurrent infrastructure construction occurring immediately adjacent to two sides of the site.

In the early design stages, the team performed a 3D site analysis that included sunlight

modeling. This resulted in the team re-massing the building to take advantage of sunlight. Energy modeling was also employed in the beginning and end stages of the design to inform sustainable strategies and confirm predicted energy savings.

The use of BIM during design and construction allowed for a high degree of coordination and quality control among the team, and effectively shortened the construction schedule by allowing for “just-in-time” delivery of design elements.

The project team, which colocated during both design and construction, worked closely with user groups to develop strategies to lower the energy usages in the labs, particularly as it related to exhaust hoods and lighting strategies throughout the building. One strategy includes scheduled occupant evaluations after a settling in period.

## **Other Information**

### **Cost and Payback Analysis:**

For CLSB, we put together a matrix of 30 Energy Efficiency and Water Efficiency Measurements to compare the following: first cost, energy or water savings, incentive dollars, LEED credits achieved, maintenance costs, and return on investment.

The matrix was used to evaluate which measures ultimately would provide the best value and should be incorporated into the project. Only measures with a life cycle cost analysis of fewer than 10 years were considered. One example is a heat recovery system for lab ventilation air, which had a 5.9-year payback and resulted in an annual operating savings of \$33,000. Another example was the incorporation of a rainwater reuse system that resulted in a Systems Development Charge reduction of \$200,000. Since this was a reduction in permit costs instead of an incentive payable only at the end of the project, the timing of this reduction made it especially valuable.

Proving an invaluable tool, the matrix presented the design team with a clear path to achieving the client’s goal of LEED Platinum. Ultimately we were able to achieve LEED Platinum certification at the relatively low net cost of \$200,000 – less than 0.1% of the total cost of the project.

### **Process and Results:**

The design, construction and owner team came together in a collaborative effort that focused on delivering a LEED Platinum project on a tight timeline with high design goals. By having the key team members from the design and construction team colocate during both design and construction, the delivery of the project was both more efficient and more sustainable by reducing travel time and resources.

The heavy use of electronic documents during design, and the reliance on all-electronic documentation during construction, is calculated to have saved the project over \$1.5 million dollars in printing costs alone, highlighting a staggering paper savings. Labor savings were made by syncing the entire design and construction team member’s electronic documents

automatically to the latest issued revisions. Combined with RFIs and Submittals, savings were calculated at \$8.5 million. Electronic kiosks placed on-site during construction ensured that tradespersons had immediate access to electronic drawings, thereby increasing the accuracy of work in the field, and eliminating the need for paper drawings on the job site.

The use of BIM by all design and construction team members allowed for careful coordination of the building systems prior to construction. The ability for the subcontractors to fully rely on the 3D models allowed for trades to, for example, route a sprinkler pipe around a duct that hadn't yet been installed in the field. This eliminated the need for later field rework and the accompanying wasted resources. Similarly, the use of BIM allowed for shop fabrication of the piping systems and ductwork, increasing the quality of the fabrication and reducing field waste.

The building operator has reported an extremely smooth transition into full operations, and an official occupant survey is scheduled to occur once the building has been in full use for six months.

### Rating System(s) Results:

**Rating System:**

LEED-NC 2009

**Rating Date:**

2014

**Score or Rating**

**Result:**

Platinum; score of 80

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## Additional Images



*Located on the edge of downtown Portland, Ore., the project site sits equidistant from two of the three universities partnering on the project, and on a robust public transportation system. The Collaborative Life Sciences Building is the first building on the new OHSU Schnitzer Campus, a brownfield site. - Photo Credit: SERA Architects*



*The first floor of the building is designed to integrate with the site, allowing pedestrians views deep into the building. The ground floor of the atrium connects directly onto outdoor plazas on the east and west. Hearty, native plantings were used throughout and serve as part of the stormwater management system. - Photo Credit: SERA Architects & Mayer/Reed*



*The fourth floor plan of the building gives an example of how the building program is carefully located in the different building massings, enhancing the intermingling of students, faculty and researchers across different institutions. The research lab benches are aggregated together, with their more solid support spaces located between clusters, allowing for flexibility of use over time and maximizing daylighting. - Photo Credit: SERA Architects*



*The south elevation shows the “south bar” in relation to the “north tower.” The band of darker grey above the red is a perforated metal “skirt” that provides sun screening in the summer months to the large expanse of glazing at the retail area on the ground floor. - Photo Credit: SERA Architects*



*The east elevation shows the three massing elements of the building: the “south bar” on the left, the atrium with “lecture pods” in the center, and the “north tower” with research labs, teaching labs and clinical space on the right. By aggregating programmatic elements of the three institutions into one of each of the massings, floor-to-floor heights were optimized and varied between massings, saving resources and projects costs. - Photo Credit: SERA Architects*





*With its dynamic design fostering connections between tenants, showcasing its program, and achieving LEED Platinum status, CLSB sets the bar for future projects to come, demonstrating the values of collaboration and sustainability. - Photo Credit: Alene Davis Photography*



*A number of varying sizes and configurations of lecture halls have been designed to foster collaborative learning in large populations. The arrangement of the seating has two rows per tier, with the front row on swivels to allow students to turn around and face their colleagues, giving the instructor the opportunity to allow for small group interactions in a large group setting. - Photo Credit: Alene Davis Photography*

## **Project Team and Contact Information**

### **Primary Submission Contact:**

**Alene Davis**

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SERA Architects

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United States

**Project Team:**

<b>Role on Team</b>	<b>First Name</b>	<b>Last Name</b>	<b>Company</b>	<b>Location</b>
Principal in Charge	Don	Eggleston	SERA Architects	Portland, OR
Senior Project Leader/Manager	Alene	Davis	SERA Architects	Portland, OR
Project Architect	George	Hager	SERA Architects	Portland, OR
Project Technician	Becky	Epstein	SERA Architects	Portland, OR
Sustainable Design	Lisa	Petterson	SERA Architects	Portland, OR
Principal in Charge of Design	Scott	Kelsey	CO Architects	Los Angeles, CA
Design Principal	Paul	Zajfen	CO Architects	Los Angeles, CA
Project Manager for Design Team	Jonathan	Kanda	CO Architects	Los Angeles, CA
Designer	Fabrian	Kremkus	CO Architects	Los Angeles, CA
Designer	Arnold	Swanborn	CO Architects	Los Angeles, CA
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Structural Project Manager	Nathan	Ingraffea	KPFF	Portland, OR
Structural Project Manager	Andrea	Hektor	KPFF	Portland, OR
Mechanical Engineer	John	McMichael	Interface	Portland, OR
Principal in Charge/Lead Electrical Designer	Richard	Benney	Interface	Portland, OR
Project Surveyor	Jack	Carlson	OTAK	Portland, OR
Project Civil Engineer	Mike	Peebles	OTAK	Portland, OR
Civil Designer	Matt	Klym	OTAK	Portland, OR
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Landscape Project Manager and Landscape Architect	Jon	Dkyhuizen	Mayer/Reed, Inc.	Portland, OR
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Signage Project Manager	Becky	Douthitt	Corbin Design, Inc.	Traverse City, MI
Signage Senior Designer	Hesper	Smyth	Corbin Design, Inc.	Traverse City, MI

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Estimating Lead	Trish	Drew	AECOM	Seattle, WA
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Lab Planner	Diane	Kase	HKS	Atlanta, GA
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Dental Planning Project Leader	Mark	Larson	Kahler Slater, Inc.	Milwaukee, WI
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Principal Geotechnical Engineer	Scott V.	Mills	Geo Design	Portland, OR
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Owner's Rep Project Manager	Doug	Garland	DAY CPM	Beaverton, OR
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Engineering Services Manager	Wade	Snyder	JE Dunn	Portland, OR
Senior Superintendent	Butch	Fiedler	JE Dunn	Portland, OR

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